## UNITED STATES BANKRUPTCY COURT

THE DISTRICT OF DELAWARE

| In Re. Closeout Distribution, LLC  | §   | Case No. 24-11978   |
|--|---|---|
|  |   | Lead Case No. 24-11967  |
| Debtor(s)  | <b>§</b>  |   |
| <b>Monthly Operating Repo</b>  | rt  | Chapter 11  |
| Reporting Period Ended: 11/30/2024   |   | Petition Date: 09/09/2024   |
| Months Pending: 3  |   | Industry Classification: 4 5 5 2  |
| Reporting Method:  | Accrual Basis •   | Cash Basis (  |
| Debtor's Full-Time Employees (current                                      | ):  | 515   |
| Debtor's Full-Time Employees (as of days                                   |   | 411   |
|  | disbursements ammary and detail of the asse or loss statement) assionals rs econciliations for the reportir |   |
| /s/ Sophie Rogers Churchill Signature of Responsible Party 12/31/2024 Date |   | Sophie Rogers Churchill Printed Name of Responsible Party  1201 North Market Street, P.O. Box 1347, Wilmington, DE 19899-1347 |
|  |   |   |

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R.  $\S$  1320.4(a)(2) applies.

| Pa       | rt 1: Cash Receipts and Disbursements  | <b>Current Month</b> | Cumulative                            |
|----------|--|----------------------|---------------------------------------|
| a.       | Cash balance beginning of month  | \$5,000              |                                       |
| b.       | Total receipts (net of transfers between accounts)   | \$38,843             | \$86,270                              |
| c.       | Total disbursements (net of transfers between accounts)  | \$38,685,427         | \$61,580,760                          |
| d.       | Cash balance end of month (a+b-c)  | \$-38,641,584        | · · · · · · · · · · · · · · · · · · · |
| e.       | Disbursements made by third party for the benefit of the estate  | \$0                  | \$0                                   |
| f.       | Total disbursements for quarterly fee calculation (c+e)  | \$38,685,427         | \$61,580,760                          |
|          | rt 2: Asset and Liability Status or generally applicable to Individual Debtors. See Instructions.)   | <b>Current Month</b> |                                       |
| a.       | Accounts receivable (total net of allowance)   | \$0                  |                                       |
| b.       | Accounts receivable over 90 days outstanding (net of allowance)  | \$0                  |                                       |
| c.       | Inventory (Book • Market O Other (attach explanation))   | \$76,895,249         |                                       |
| d        | Total current assets   | \$153,431,017        |                                       |
| e.       | Total assets   | \$244,435,625        |                                       |
| f.       | Postpetition payables (excluding taxes)  | \$77,511,928         |                                       |
| g.       | Postpetition payables past due (excluding taxes)   | \$0                  |                                       |
| h.       | Postpetition taxes payable   | \$1,862,034          |                                       |
| i.       | Postpetition taxes past due  | \$0                  |                                       |
| j.       | Total postpetition debt (f+h)  | \$79,373,962         |                                       |
| J.<br>k. | Prepetition secured debt   | \$0                  |                                       |
| l.       | Prepetition priority debt  | \$0                  |                                       |
|          | Prepetition unsecured debt   | <del></del>          |                                       |
| m.       | •  | \$159,522,690        |                                       |
| n.       | Total liabilities (debt) (j+k+l+m)   | \$238,896,652        |                                       |
| 0.       | Ending equity/net worth (e-n)  | \$5,538,973          |                                       |
| Pa       | rt 3: Assets Sold or Transferred   | <b>Current Month</b> | Cumulative                            |
| a.       | Total cash sales price for assets sold/transferred outside the ordinary course of business   | \$0                  | \$0                                   |
| b.       | Total payments to third parties incident to assets being sold/transferred  |                      |                                       |
|          | outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary   |                      | \$0                                   |
| c.       | course of business (a-b)   | \$0                  | \$0                                   |
| Pa       | rt 4: Income Statement (Statement of Operations)   | <b>Current Month</b> | Cumulative                            |
| (No      | ot generally applicable to Individual Debtors. See Instructions.)  |                      |                                       |
| a.       | Gross income/sales (net of returns and allowances)   | \$322,188            |                                       |
| b.       | Cost of goods sold (inclusive of depreciation, if applicable)  | \$204,830            |                                       |
| c.       | Gross profit (a-b)   | \$117,357            |                                       |
| d.       | Selling expenses   | \$-299,350           |                                       |
| e.       | General and administrative expenses  |                      |                                       |
| f.       | Other expenses   | \$0                  |                                       |
| g.       | Depreciation and/or amortization (not included in 4b)  | \$404,760            |                                       |
| h.       | Interest The state of the last | \$116,929            |                                       |
| i.       | Taxes (local, state, and federal)  | \$239,743            |                                       |
| J.       | Reorganization items   | \$0                  | ¢ 1 120 000                           |
| k.       | Profit (loss)  | \$-239,795           | \$-1,120,988                          |

| art 5 | : Profe                    | essional Fees and Expenses            |                          |                           |                     |                       |                    |
|-------|----------------------------|---------------------------------------|--------------------------|---------------------------|---------------------|-----------------------|--------------------|
|       |                            |                                       |                          | Approved<br>Current Month | Approved Cumulative | Paid Current<br>Month | Paid<br>Cumulative |
|       | Debto                      | r's professional fees & expenses (ban | kruptcy) Aggregate Total |                           |                     |                       |                    |
|       | Itemized Breakdown by Firm |                                       |                          |                           |                     |                       |                    |
|       |                            | Firm Name                             | Role                     |                           |                     |                       |                    |
|       | i                          |                                       |                          |                           |                     |                       |                    |
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Debtor's Name Closeout Distribution, LLC Case No. 24-11978 lxxix lxxx lxxxi lxxxii lxxxii lxxxiv lxxxv lxxxv: lxxxv lxxxv lxxxix хc xci xcii xciii xciv xcv xcvi xcvii xcviii xcix c ci Paid Current Paid Approved Approved Current Month Cumulative Month Cumulative b. Debtor's professional fees & expenses (nonbankruptcy) Aggregate Total Itemized Breakdown by Firm Firm Name Role ii iii iv vi vii viii ix X хi xii xiii

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| Debtor's Name Clos |         | Closeout Distribution, LLC       |     | Case No. 24-11978 |     |     |  |
|--------------------|---------|----------------------------------|-----|-------------------|-----|-----|--|
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|                    | С       |                                  |     |                   |     |     |  |
| c.                 | All pro | ofessional fees and expenses (de | \$0 | \$0               | \$0 | \$0 |  |

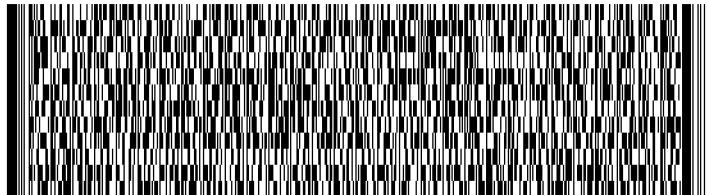
| Pa | ert 6: Postpetition Taxes  |   | Cur   | rent Month       | Cumulative                |
|----|--|---|-------|------------------|---------------------------|
| a. | Postpetition income taxes accrue                                 | d (local, state, and federal)             |       | \$0              | \$0                       |
| b. | Postpetition income taxes paid (1                                |   |       | \$0              | \$0                       |
| c. | Postpetition employer payroll tax                                | kes accrued                               |       | <del>\$0</del> - | \$0                       |
| d. | Postpetition employer payroll tax                                | kes paid                                  |       | \$0              | \$0                       |
| e. | Postpetition property taxes paid                                 |   |       | \$0              | \$0                       |
| f. | Postpetition other taxes accrued                                 | (local, state, and federal)               |       | \$0              | \$0                       |
| g. | Postpetition other taxes paid (loc                               | al, state, and federal)                   |       | \$0              | \$0                       |
| Pa | rt 7: Questionnaire - During this                                | reporting period:                         |       |                  |                           |
| a. | Were any payments made on pre                                    | petition debt? (if yes, see Instructions) | Yes • | No 🔿             |                           |
| b. | Were any payments made outside without court approval? (if yes,  | •   | Yes 🔿 | No 💿             |                           |
| c. | Were any payments made to or o                                   | n behalf of insiders?                     | Yes 🔘 | No 💿             |                           |
| d. | Are you current on postpetition to                               | ax return filings?                        | Yes • | No 🔘             |                           |
| e. | Are you current on postpetition e                                | stimated tax payments?                    | Yes • | No 🔘             |                           |
| f. | Were all trust fund taxes remitted                               | I on a current basis?                     | Yes • | No 🔘             |                           |
| g. | Was there any postpetition borro (if yes, see Instructions)      | wing, other than trade credit?            | Yes • | No 🔿             |                           |
| h. | Were all payments made to or on the court?                       | behalf of professionals approved by       | Yes 🔿 | No N/A •         |                           |
| i. | Do you have: Worker's  | compensation insurance?                   | Yes 💿 | No 🔘             |                           |
|    | If yes   | , are your premiums current?              | Yes • | No O N/A O (     | (if no, see Instructions) |
|    | Casualty/p   | property insurance?                       | Yes • | No 🔿             |                           |
|    | If yes   | , are your premiums current?              | Yes • | No O N/A O (     | (if no, see Instructions) |
|    | General li   | ability insurance?                        | Yes • | No 🔘             |                           |
|    | If yes   | , are your premiums current?              | Yes • | No () N/A () (   | if no, see Instructions)  |
| j. | Has a plan of reorganization been filed with the court?          |   |       | No 💿             |                           |
| k. | Has a disclosure statement been to                               | filed with the court?                     | Yes 🔘 | No 💿             |                           |
| 1. | Are you current with quarterly U set forth under 28 U.S.C. § 193 |   | Yes • | No 🔿             |                           |

Case 24-11967-JKS Doc 1521 Filed 12/31/24 Page 9 of 12 Debtor's Name Closeout Distribution, LLC Case No. 24-11978 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. \$0 Gross income from all other sources c. Total income in the reporting period (a+b+c)\$0 d. \$0 Payroll deductions e. \$0 f. Self-employment related expenses Living expenses \$0 g. All other expenses \$0 h. \$0 Total expenses in the reporting period (e+f+g+h) i. \$0 Difference between total income and total expenses (d-i) j. \$0 List the total amount of all postpetition debts that are past due k. Yes ( No ( 1. Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)? Yes O No O N/A • If yes, have you made all Domestic Support Obligation payments? **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be

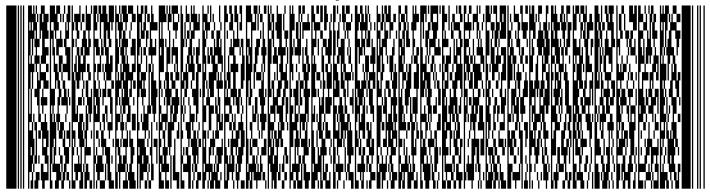
made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http:// www.justice.gov/ust/eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

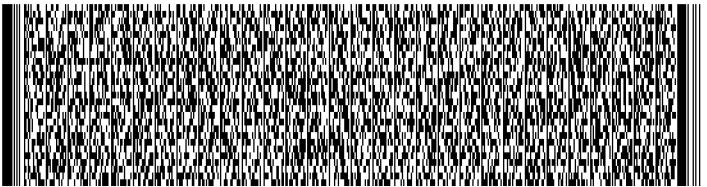
| /s/ Jonathan Ramsden                            | Jonathan Ramsden                  |  |  |
|---|-----------------------------------|--|--|
| Signature of Responsible Party                  | Printed Name of Responsible Party |  |  |
| EVP, Chief Financial and Administrative Officer | 12/31/2024                        |  |  |
| Title   | Date                              |  |  |



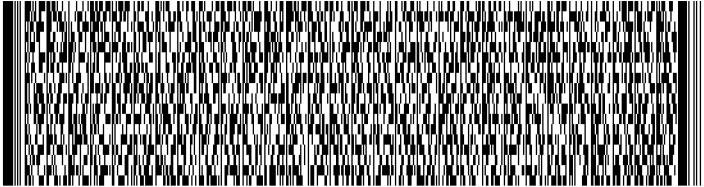
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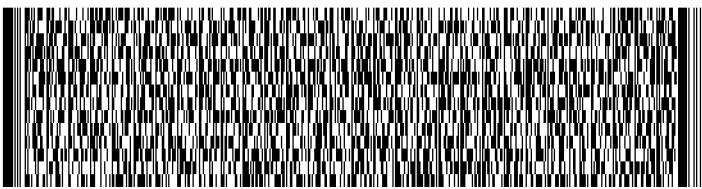
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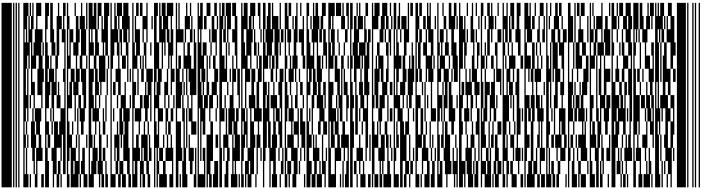
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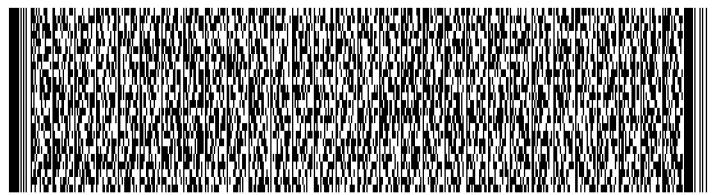
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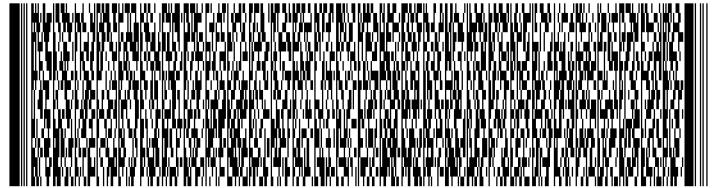
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